

# FY12 Operating Plan and Budget



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# Agenda

*FY11 –FY12*

*FY12 Process Timeline*

*Looking Ahead*

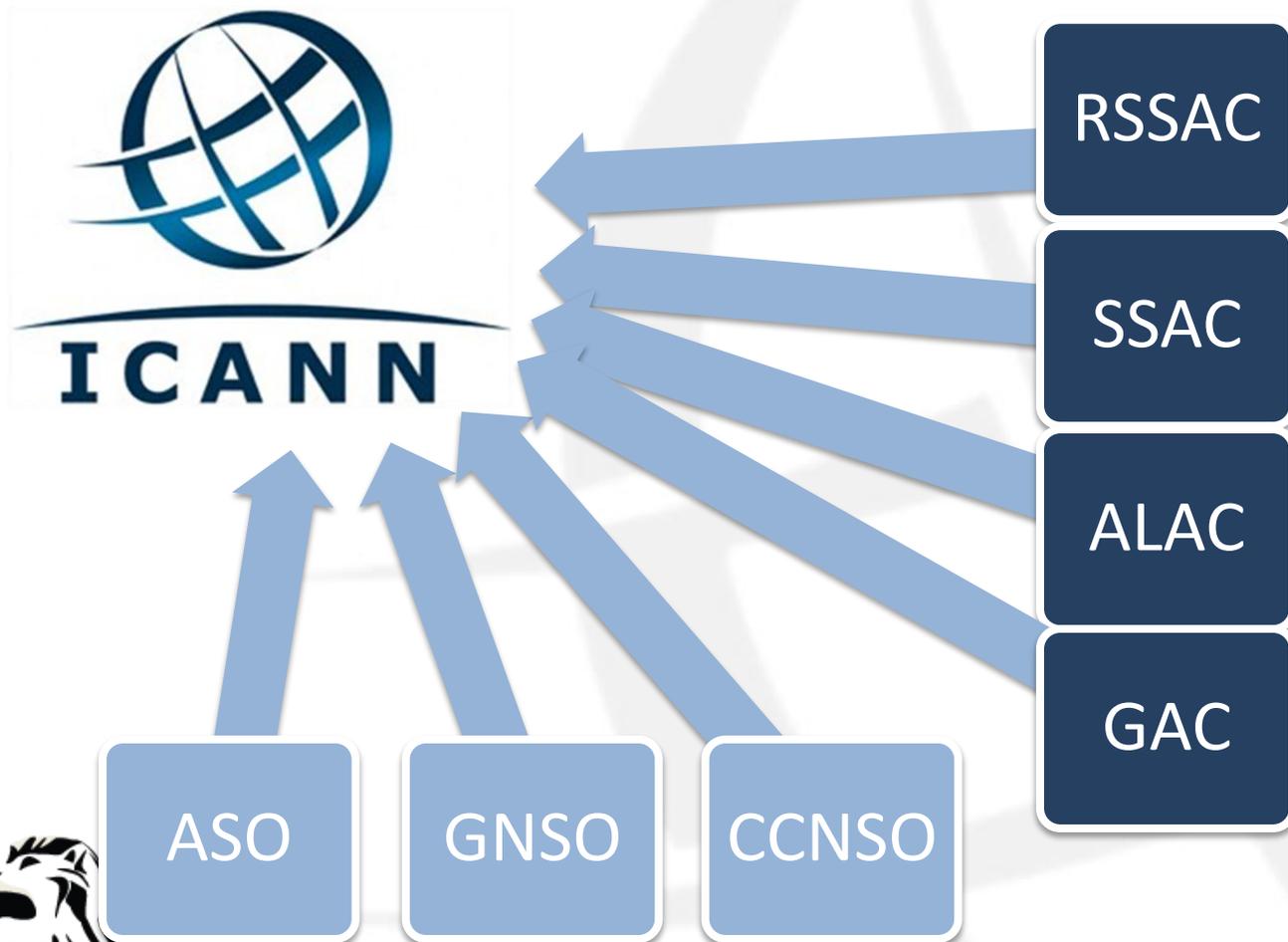


# FY11 transition to FY12

- advancement of internal programs
- new gTLD advances
- company growth in increased number of initiatives
- unexpected costs due to review or working groups
- change in methodology



# Enhanced Approach to Budget Process



# Timeline

Nov - Dec 2010 – SO/AC/SG input

17 Feb 2011 - Framework for FY12  
Budget posted

- Community calls/meetings;  
Synthesized feedback

17 May 2011 - draft FY12 Ops Plan  
and Budget posted

- Synthesized feedback

18 June 2011 - BFC recommends  
Board adopt FY12 Budget



# FY12 Draft Operating Plan & Budget

(in US dollars)	FY12 DRAFT BUDGET	FY11 FORECAST	FY11 BUDGET
Revenue	\$69,758,000	\$67,061,000	\$65,509,000
Operating Expenses	\$69,649,000	\$61,164,000	\$59,287,000
Non-Cash Expense	\$2,700,000	\$2,189,000	\$2,600,000
Operating Income/ (Loss)	(\$2,591,000)	\$3,708,000	\$3,622,000
Investment Income/ (Loss)	\$2,600,000	\$5,000,000	\$1,000,000
Change in Net Assets before Contingency	\$2,658,000	\$8,708,000	\$4,622,000
Contingency	\$2,500,000	\$0	\$1,500,000
Change in Net assets	\$158,000	\$8,708,000	\$3,122,000

## Major initiatives for FY12

- ATRT Implementation - \$3.6 million
- IDN Variant Studies - \$1.3 million
- Whois studies - \$1.0 million



# FY12 Draft Operating Plan & Budget

Organizational Activities	FY12 Draft Budget	FY11 Forecast	FY11 Budget	FY12 Budget less FY11 Budget	
1-New gTLD pre-Launch	6,185	7,568	6,683	(498)	-7.5%
2-IDN Programs	1,650	1,480	1,365	285	20.9%
3-IANA and Technology Operations Improvements	6,540	5,649	5,804	736	12.7%
4-Security, Stability and Resiliency Operations(SSR)	7,836	6,909	7,087	749	10.6%
5-Contractual Compliance	4,250	3,163	3,399	851	25.0%
6-Core Meeting Logistics	5,822	5,525	5,255	567	10.8%
7-Community Support	8,947	8,273	8,068	879	10.9%
8-Policy Development Support	6,825	6,246	6,421	404	6.3%
9-Global Engagement and Increasing International Participation	8,006	6,072	6,792	1,214	17.9%
10 - Organization Effectiveness and Excellence	455	189	-	455	n/a
11-Ombudsman	562	597	562	-	0.0%
12-Board Support	3,462	3,189	2,647	815	30.8%
13-Nominating Committee (NomCom) Support	844	785	820	24	2.9%
14-DNS Operations	2,645	3,131	2,185	460	21.1%
15-Organizational reviews	2,971	2,388	2,199	772	35.1%
<b>Total Operating Expenses</b>	<b>67,000</b>	<b>61,164</b>	<b>59,287</b>	<b>7,713</b>	<b>13.0%</b>



**No gTLD Launch**

**With gTLD Launch**

(in US dollars)	FY12 Draft Budget No gTLD Launch
Traditional Revenue	69,758,000
New gTLD Application Fees	-
Application Refund	-
<b>Revenue</b>	<b>\$ 69,758,000</b>
1-New gTLD pre-Launch	6,185,000
2-15 ICANN Organizational Activities	60,815,000
Development finalization	-
ICANN Operations Readiness	-
Program Administration	-
Initial Evaluation	-
Quality Control	-
Fixed Costs	-
<b>Operating Expenses</b>	<b>\$ 67,000,000</b>
Bad debt expense	900,000
Depreciation	1,800,000
FY13 Processing Expenses Provision	-
Historical development recovery	-
New gTLD Risk	-
<b>Operating Income/ (Loss)</b>	<b>\$ 58,000</b>
Investment Income/ (Loss)	2,600,000
<b>Change in Net Assets before Contingency</b>	<b>\$ 2,658,000</b>
Contingency	2,500,000
<b>Change in Net Assets</b>	<b>\$ 158,000</b>

Launch

new gTLD

Core Operations & Projects	New gTLD	FY12 Draft Budget With gTLD Launch
69,758,000	-	69,758,000
-	92,500,000	92,500,000
-	(8,260,000)	(8,260,000)
<b>\$ 69,758,000</b>	<b>\$ 84,240,000</b>	<b>\$ 153,998,000</b>
3,932,000	-	3,932,000
60,815,000	-	60,815,000
1,880,000	-	1,880,000
3,973,000	-	3,973,000
-	1,528,000	1,528,000
-	10,089,000	10,089,000
-	603,000	603,000
-	1,900,000	1,900,000
<b>\$ 70,600,000</b>	<b>\$ 14,120,000</b>	<b>\$ 84,720,000</b>
900,000	-	900,000
1,800,000	-	1,800,000
-	27,620,000	27,620,000
(12,500,000)	12,500,000	-
-	30,000,000	30,000,000
<b>\$ 8,958,000</b>	<b>\$ -</b>	<b>\$ 8,958,000</b>
2,600,000	-	2,600,000
<b>\$ 11,558,000</b>	<b>\$ -</b>	<b>\$ 11,558,000</b>
2,500,000	-	2,500,000
<b>\$ 9,058,000</b>	<b>\$ -</b>	<b>\$ 9,058,000</b>

# Looking Ahead

What we learned with this year's process:

- Framework to have more detail where possible
- Further refinement of SO/AC request process
- Draft to have more detailed sub-schedules
- More expansive cost accounting visibility
- Begin development of 3 year budget plan



Thank You



# Questions

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