



David vs. Goliath:

Non-Commercial Voices in SubPro and the
Applicant Guidebook

The Players

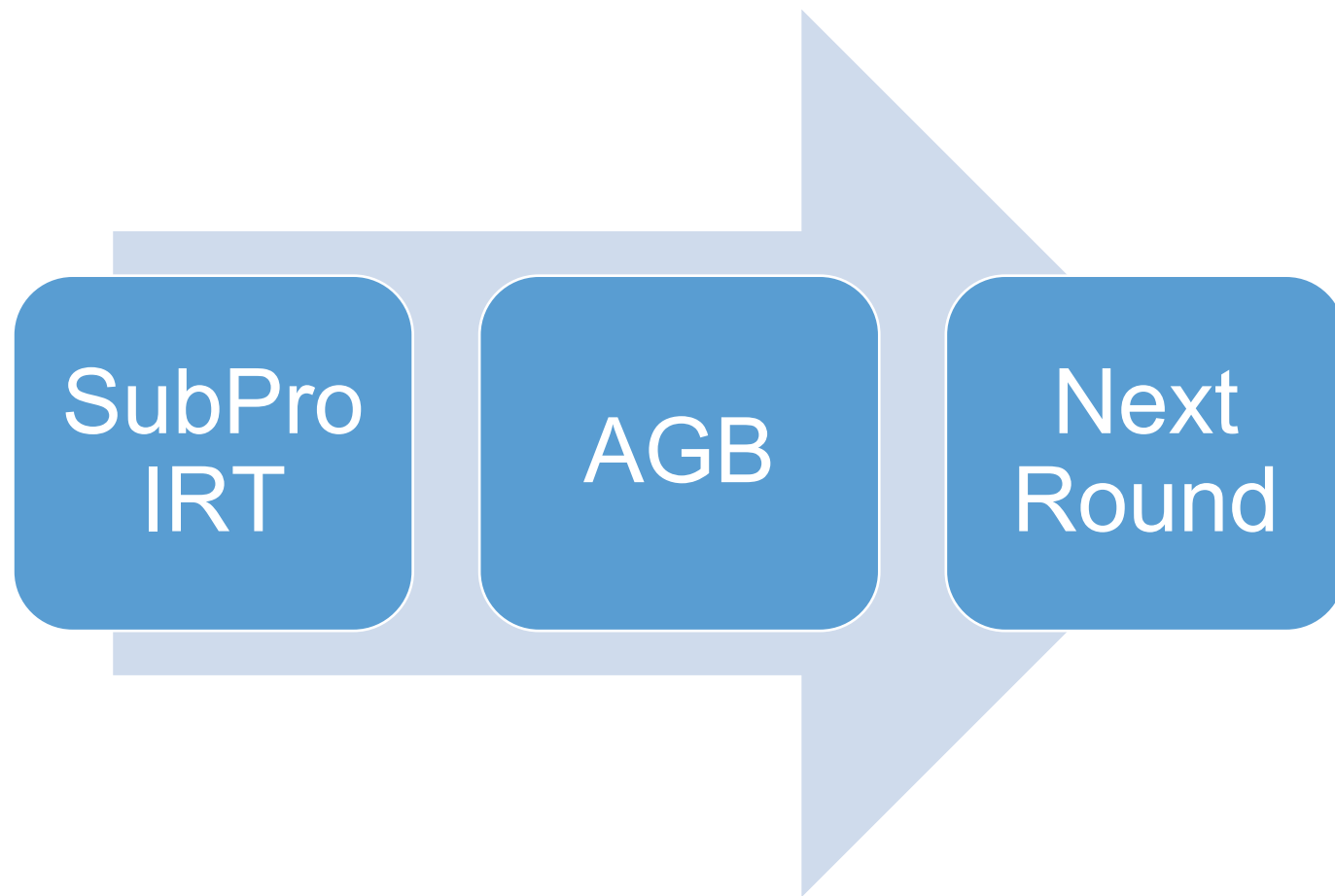
David (Educators, civil society, communities...)



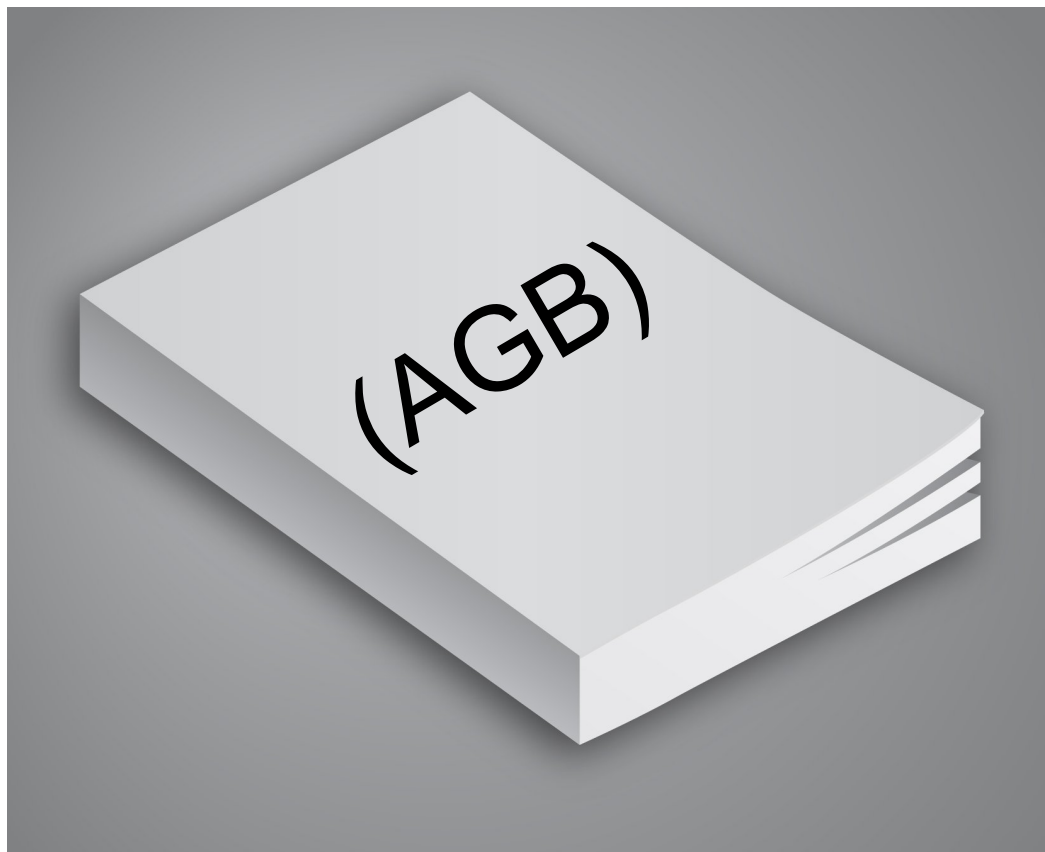
Goliath (Complex policies, big applicants, legal language)



The Battlefield



The Applicant Guidebook (AGB)



CPE: The Community Priority Evaluation

Fairness
Recognition
Access



Facing Goliath: The Challenges We Fought



**Accessibility
Nexus
Opposition
Diversity of Evaluators**

Small victories



SPIRT: Keeping the Fight Going



Every small stone counts

