
ICANN84 | AGM – Joint meeting: ICANN Board with ccNSO
Tuesday, October 28, 2025 – 16:30 to 17:30 IST

WENDY PROFIT

Hello and welcome to the joint meeting of the ICANN Board and the ccNSO. My name is Wendy Profit, and I'm the participation manager for this session. Please note that this session is being recorded and is governed by the ICANN Community Participant Code of Conduct, ICANN Expected Standards of Behavior, and the ICANN Community Anti-Harassment Policy. Interpretation for this session will include French, English, and Spanish. Please observe the following guidelines to participate in the session. I'll also post them in the chat for your reference. It's going to be a lively one. This is a meeting between the ccNSO and the Board, so we won't be taking questions from the audience during this session unless we have time at the end. For remote participant members of the ccNSO, if you would like to speak during this session, please raise your hand and Zoom. When called upon, you'll be given permission to unmute in Zoom. And on-site participants will be able to use this physical mic here at the staff desk. Please state your name for the record before speaking. Include the language you will speak, if other than English, and speak clearly

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at a moderate pace. I will now hand the floor over to ICANN Board Chair, Tripti Sinha.

TRIPTI SINHA

Thank you, Wendy. Welcome, everyone. This is the last bilateral meeting of the day for the Board with the ccNSO, and we're delighted to be here with you. So let's start with introductions, and then Patricio will facilitate the meeting on behalf of the Board.

CHRISTIAN KAUFMANN

Christian Kaufmann, Board member.

BYRON HOLLAND

Byron Holland, Board member, representative from the ccNSO.

CHRIS CHAPMAN

Chris Chapman, vice chair of the Board.

TRIPTI SINHA

Tripti Sinha, chair of the Board.

KURTIS LINDQVIST

Kurtis Lindqvist, CEO and president.

PATRICIO POBLETE	Patricio Poblete, member of the Board appointed by the ccNSO.
BECKY BURR	Becky Burr, member of the Board, appointed by the Contracted Parties House but ccNSO-adjacent.
EVERTON RODRIGUEZ	Everton Rodriguez, ccNSO Council.
PETER KOCH	Peter Koch, ccNSO Council, Europe.
BIYI OLADIPO	Biyi Oladipo, ccNSO Council, Africa and Vice Chair
ALEJANDRA REYNOSO	Alejandra Reynoso, ccNSO Council Chair from the LAC Region
JORDAN CARTER	Jordan Carter, ccNSO Council Member from Asia-Pacific and Vice Chair.
TRIPTI SINHA	Thank you very much. Patricio, over to you.

PATRICIO POBLETE

Thanks, Tripti. Thanks, everyone, for the introductions, and welcome to the best session of the day, not of the week. We'll begin with the question from the ICANN Board to the ccNSO. What does the ccNSO believe should be the Board's and the ICANN organization's policy priorities in 2026, taking into consideration the new five-year strategic plan, the WSIS+20 review, and the recently launched cross-community group on the Review of Reviews?

ALEJANDRA REYNOSO

Thank you very much, Patricio, and thank you for welcoming us here to this joint session. Regarding the Board's question, we had a little bit of difficulty understanding bits of it. For example, when we are talking about the Board's and the ICANN organization's policy priorities, we were a bit confused what that actually meant. And we felt a little bit of a disconnect with this question and the current ICANN planning priority process. What we discussed internally on what to bring as our priorities regarding policies were, of course, the ccNSO policies. Right now, the policy Review of Reviews mechanism is under implementation, and we would like that to come to completion. And we are looking forward for the ccPDP4 IDN to be approved and also implemented. So those are our priorities. But broadly speaking, the Review of Reviews we

think is something that should be given priority and all the input and support that it could have to achieve a successful ending, not only by the CCG itself, but also implementing whatever recommendations come from it. So I would like to start with that. Maybe we can have a conversation regarding it. Thank you.

PATRICIO POBLETE

Any other comments from the council? Or maybe some coming from my fellow Board members?

BECKY BURR

I don't know if we have any. We have two Board members who are members of the Review of Reviews. So I think the first thing we want to say is thank you to the leadership of the ccNSO for kicking off the charter work. That really pushed us forward towards resolution at a time that was incredibly tense. And so the leadership that you all took on that was hugely appreciated. And I know that you're continuing to work in the Review of Reviews. And I don't know if Chris is a co-chair from the CCs or the Gs. I don't know where he's from. As you know, no one knows where he's from. But we've been off to a very good start moving along. The time frames are tight. But I think that so far we've had good conversation. And I know in addition to the starting plenary that we had, there's been a huge amount of discussion about the Review of Reviews in all of the

meetings. We've talked about it in every meeting that we've had, and each of the groups has as well. So I'm looking forward to further conversation on it. We're doing something new. That's not unheard of in ICANN. That's actually a good thing. And so I hope that you will stay very involved in providing leadership and moving forward. We've got tight timelines, but it is a central piece of work. We need to get it done, and we need to get it done properly. And I very much hope that we come out of this with a system for reviews going forward that isn't stuck in some sort of "we're reviewing X, Y, and Z at the following intervals" but actually provides for a more living, organic way to decide what issues are in front of us and what issues need attention at any given moment in time.

ALEJANDRA REYNOSO

Thank you so much, Becky, for your kind words. And I just want to reinforce that we are happy to have pushed this forward because we believe that things can be done in an effective and efficient manner in ICANN, and we want this to be proof of that. So thank you.

PATRICIO POBLETE

Any other comments from the Board? No? Okay, should we move now to the questions from the council? Thanks. The first question is something that the council has been asking for for some time already with the goal of understanding how bylaws

are changed in ICANN, how is that process initiated, what the process is, what the timeline is? And I'm happy to be able to report now that ICANN Legal has produced a first draft of a timeline, of a playbook actually. Still in draft form. So we think it's usable. It's going to be posted as a reference and will be updated with the feedback that we can receive. It relies on examples of how this has been done over time, the various ways that the process is kicked off and how it has been processed. The idea is that we will provide a one-stop place to understand the full arc of bylaws amendment considerations that may come out of the community or various other sources. And it comes with a graphic timeline for this whole process. So we're looking forward to receiving feedback on this document. And we can offer to schedule time in November for discussion if that would be helpful. So I don't know if this was received by you very recently. I don't know if you have any comments already, but we trust that this will be what you've been asking for and that it will be turned into a useful tool for the whole of the community.

ALEJANDRA REYNOSO

Yes, thank you, Patricio, and thank you well to ICANN for coming with this playbook. Definitely, we received it five days ago, so it's still too early to make any comments. We have not studied yet, but we will. One thing I just wanted to add is that

this comes to what we were discussing at the SO/ACs' roundtable on effectiveness and efficiency. In particular, this request was made first in October 2023, and we are now in October 2025, so it took two years to get a response from this question on what's the expected timeline for a value change. Though we are grateful that we have this document now, it would be nice if in the future this could be delivered in a shorter timeframe. And yes, we will definitely reach out for feedback. I'm not sure if by November it's doable, but let us think about it, and we will get back to you. Thank you.

PATRICIO POBLETE

Thanks, Alejandra. Any comments about this? No? Sure.

BECKY BURR

I just want to comment on the timeline because I think we've had a couple of issues. It took us, for example, a long time to get to some of the ccNSO policies. You don't send up policies very often. When you do, we should get to them a little bit more quickly. And I have to say that I sense a significant sea change in terms of responsiveness, project management focus and the like. I do think that one of the issues is that there are a lot of things flying around, and they're coming at people fast, and it's very hard to keep track of them. And so, of course, I had no recollection that you asked for this in 2023. We need to think carefully about what it is we sort of randomly ask Org

or the Board to do. But when there's an ask and an understanding, it would probably be very useful to have a sort of running open issues list that Patricio could consult or Byron, just to keep on top of that. That may be Org's job as well. But it is one of the roles that Board members play: looking after particular issues and wondering sort of, where is this in the process? So any kind of transparency on what the agreed-upon asks are would have been very helpful to me because there were a couple of times during my time on the Board where I just realized I hadn't heard about an issue for a really long time, and I just lost track of it.

ALEJANDRA REYNOSO

Well, definitely it sounds like a good idea. Sorry, Kurtis, I didn't mean to cut you off. I agree that we should have this standing list of pending items. We can definitely do it, but I don't know what is more useful: if we keep our own list and share it with you or the other way around. But I agree.

KURTIS LINDQVIST

Becky said almost everything I was going to say. I think that there has to be a mutual understanding of when there is an ask to start with. It does, there's no good if the ccNSO has one list, and the Org has another list, and the Board has a third list, and we're trying to reconcile them. We have to have one list of agreed actions coming out of any meeting if you're going to

follow that up. And I think that's a little bit probably true for SO/AC meetings as well. But I'm at the back ... I wasn't here in Hamburg, so I don't know in what shape or form this request was made. But I think having that list and actually being able to follow up on what we have the [as requests] from each of the SO/ACs would be a way to follow that up and track that, but that would help to understand where we are and follow up the transparency in what we're working on. And, I think there's also a little bit this being clear on what is a formal request, because that is committing Org's resources to that request as well.

ALEJANDRA REYNOSO

Completely agree. In this particular case (and this is just an example), we did request it in October of 2023. Then we reminded you on November 2024 and then again in March this year. But I know words are easily missed in the wind. So maybe having this list of pending items that is somewhere that everyone can see is a better way of everyone incoming to be aware of what we are expecting to be delivered. Thank you.

PATRICIO POBLETE

I don't know if this was the case or I don't remember if this was the case, but often what happens is that somebody asks for something like this at the public forum, and we don't have an immediate answer, so we say we'll get back to you, and often

we don't. So that's something where we should be better organized so things don't fall through the cracks and get forgotten. Okay, so if we don't have any more opinions about this, let's move to the following question about the multi-stakeholder model and the ccNSO. In the context of ICANN's multi-stakeholder model and ICANN's current strategic plan, is there anything the ccNSO could do in your view to enhance the model and contribute to ICANN's mission? And I believe Byron can provide an answer to this.

BYRON HOLLAND

Thanks, Patricio. Thanks for the question. I think there's a couple of things that I would note or that the Board would note. First off, just keep being you. Almost by definition, the ccNSO puts the "multi" into multi-stakeholder with 173 members from the vast majority of countries and territories in the world. The perspectives that you bring, given the regulatory environments, the government environments, the types of organizations you are, how you govern, and your interactions with your local internet community, almost by definition you bring multi-stakeholderism into the room just with you. So that's incredibly important. And what that means then is your engagement and participation is central to living out the multi-stakeholder model. And I'll tease it out a little bit further. As this community is very well aware, it's very active in

the SOPC, helping to build out the annual plans, annual budget, and then, on a more periodic basis, the strategic plan itself. And given the kinds of folks who show up in the CC (often some of the senior executives from the various country codes), that's a very useful set of contributions that informs from a very multi-stakeholder perspective the guiding documents of the organization from an annual and longer-term strategic plan perspective. So that's very important engagement. I think we've also seen ... Friends and community members here just sat through another WSIS conversation in the ccNSO, but I think the thing there that's worth mentioning from a multi-stakeholder perspective is how much the CC community leaned into that conversation around WSIS+20, both in your own environments, but also very much here in the ICANN environment. And that is a huge contribution for ICANN because of the unique flavors that you all bring and the level of engagement and participation you engaged in. And I think that was really evident from my understanding in the conversations at the SO/AC leadership group: how engaged the ccNSO leadership group was. So that's a very clear example of how you can do it and how it's appreciated. And the other thing that has been discussed is how the CC community leaned into the technical coalition or the TCCM, brought that to life and worked along with ICANN to advance interests of the technical community within the context of WSIS+20. And that included

intervening in many of the UN processes and others with written submissions, et cetera. And as part of the overall community, that's a huge benefit, both I think for CC operators of course, but from the ICANN perspective as well. So from that perspective, I think the community does a lot. It should carry on doing that and also continue to advocate within other intergovernmental processes as they arise. And keep being interested in the mission of ICANN. Certainly over the years when I've had the opportunity to be in those seats, I know that we have often expressed our support and held ICANN accountable for making sure that we are on track to follow the mission and the purpose of the organization. So I would encourage the community to continue to do that. And the sum of all of those things the Board thinks really helps to advance the cause of multi-stakeholderism within the ICANN context. Patricio?

PATRICIO POBLETE

Thanks, Byron. Jordan?

JORDAN CARTER

Thanks, Patricio. Thanks, Byron, for those comments. There's always a risk when you ask for feedback that you'll get an answer you didn't expect. But I think the advantage of us asking that in quite an open way is simply that, like all organizations or groups of people, we may have blind spots we

don't know about, and the only way to find out if you do is to ask. So if you had had something that was a tweak or a change in direction (and Peter might say more about this; I don't know), we would have had to check it against our own mission and procedures and so on. But I think we'd sort of just warmly say that if things do come up in the work of the Board where you think, "Hmm. The ccNSO might be able to help with that," give us a call.

PETER KOCH

Let me add just one sentence. Maybe as a caveat, we are desperately not seeking for more work, but for inspiration. And to continue what Jordan said and build on that, it's not only that the ccNSO could help, but we miss the voice of the ccNSO in that particular place. It could also be something. But again, we're not looking for more work. Thank you.

PATRICIO POBLETE

Thanks, Peter. Byron and then Chris.

BYRON HOLLAND

Peter, now that you mentioned it, there was this one thing we were thinking about. No, I was just gonna say Kurtis and I had a brief chat on this topic, and one of the things that he reminded me of was that Janis is the literally the latest employee of ICANN and a great win from ICANN leading the

government engagement team. And maybe there's some opportunity to have more exchange there. Now, I know literally in the title it's government engagement, but all of us in the CC community in some way generally interact with our governments. There's a possibility that there could be some more interaction between ccNSO and Org on that front. That's a potential (not trying to put more work on) new and improved stream of interaction for the organization.

PATRICIO POBLETE

Chris?

CHRIS CHAPMAN

Patricio, thank you. With reference to the current strategic plan, it just struck me that this is a good opportunity to firstly acknowledge again the highly valued and consistent contributions that ccNSO and the various members made right throughout the development of the strategic plan. And I'm sure Maarten Botterman would join me in acknowledging the very vibrant, consistent, interested contributions of ccNSO members. It was much appreciated, well recognized. And I firstly, I want to make that point, but secondly, I think there's[,] consistent with the momentum that the strategic plan is gaining[, a] document that really does set forth what ICANN Board/Org should be held accountable for. And we have a new President and CEO who is craving for accountability. That

strategic plan is coming into focus as a very strong guidance of what a delivery against mission represents. So I would encourage the ccNSO to pursue with the new chair of the Strategic Planning Committee's Amitabh (there you are; hand raised), as later this week he's taking over that chair. He is vitally interested in developing feedback mechanisms to in effect better monitor and communicate to the community because at the end of the day, the strategic plan is the community's strategic plan. You signed off on it. The Board recommended it. You signed off on it. And I just think there's a wonderful opportunity for the quality of the ccNSO involvement to be maintained there. That's all I want to say. Patricio, thank you.

BECKY BURR

I just want to follow up on Byron's point about the fact that cc's generally, in some way, in any variety of ways, interact and interface with governments. And actually there are two pieces of that. One is you have an opportunity to explain and share the multi-stakeholder model against multi-stakeholder model with your government, but you also probably get insights, I would think, and sometimes insights that you will understand and be able to communicate better than, for example, members of the GAC might in in a GAC room, a more or less diplomatic setting. So this is not suggesting acting as spies, but

to the extent ICANN and the Board knows what's worrying governments, what they see and what's of concern, that's extremely helpful for purposes of understanding and course-correction where it's needed. So communicating about those concerns, interests, priorities, that kind of stuff is, I think, very helpful.

PATRICIO POBLETE

One thing I might add is that, being a long-time participant in this community, one sees in many cases the same faces over the years and even the decades. And one hears that one of the problems that the GAC has is the rotation. The governments change or the people [who dissent] over here change. So in a sense, our community provides a kind of a stability in this global footprint that we need ICANN to have. And I think that's a great strength. Okay. Yeah, Byron?

BYRON HOLLAND

Not to beat that topic to death, but I would add maybe one more thing in the context of the last line in the question. How do we contribute ICANN's mission? That feedback loop with government ... And I know across the ... Actually it's more than 173. I said we're almost at, I think, 180 with several IDNs represented. But we all have varying degrees of relationship with government, and whether you're close to government or not close to government, inevitably we as a community have a

pretty nuanced feel or even a direct conversation with governments and what's worrying them and what their top issues are. And we can often have a broader sense and communication about that in these environments, I think, than often GAC members who are going to be bound by certain perspectives that they have to bring and represent. So that, I think, can be very helpful in terms of continuing to contribute to ICANN's mission: the ability to communicate those kind of softer and more nuanced messages about what's happening in your own countries. Thanks.

PETER KOCH

Just to add a quick public thanks to Janis Karklins for in fact being straight on the ground, straight away, and participating, being in the room for the ccNSO's WSIS session earlier today. It was great to see that contribution. And there are other examples as well that follow up some of the points you've made with the contribution the ccNSO has been making to GAC capacity building activities on a range of topics, including things like DNS abuse. So it's nice that that developed into a richer set of suggestions. Thank you.

PATRICIO POBLETE

On that note, I think we can move to the next topic. And in the spirit of innovation, AOB doesn't come at the end of the of the agenda. So, Alejandra, please.

ALEJANDRA REYNOSO

Thank you, Patricio. So, in our prep meeting on Sunday, the ccNSO Council members noted a surprising outcome arising from the NomCom's Board appointments and the consequences on the continuity of Board leadership roles. The vice chair was not appointed for a second term. And we noticed that it's not the first time this situation has happened, of a vice chair not continuing for another term. Additionally, well, the ccNSO council is planning to schedule an annual meeting with the NomCom to keep them updated on the ccNSO requirements and to better understand their general selection process. And in these conversations, we will share this observation about the vice chair with them, too. Just wanted to bring that to you.

PATRICIO POBLETE

Thanks, Alejandra. Do you want to make a comment? Okay, please.

TRIPTI SINHA

So, Alejandra, thank you for sharing that comment with the Board. Indeed, that was an outcome. And I thought I would

share with you that the Board had a meeting on October the 14th, 2025, a Board meeting, with regard to a NomCom issue. And it was a formal Board meeting, and I abstained from voting on that resolution. The reports of the meeting are public now. The minutes will soon be published. And I prepared a statement when I abstained. So in the spirit of sharing my personal sentiments with the ccNSO, I'd like to read my statement. This will soon be published by the ICANN organization. So this is my abstention statement for the 14th of October, 2025, meeting, and I abstained for the following facts. "For the second straight year, the Nominating Committee has not returned to the Board a highly qualified and experienced Board member serving the role of Board vice chair. Accordingly, although I understand the hard work that the NomCom does, I am disappointed that it does not weigh ICANN Board leadership experience, longevity and continuity in service to ICANN, or the hard work and commitment that it takes to be the ICANN Board Vice Chair, as strong enough criteria to have reappointed these leaders back to the ICANN Board. Additionally, these criteria were presented in the letter to the NomCom as guidance from the ICANN Board yet were disregarded. Accordingly, I abstain in protest to these decisions in back-to-back years and implore that the NomCom reevaluate its criteria for returning seasoned Board leaders. This resolution relates to the NomCom leadership, and I see

this as one of the places where I may formally bring my concerns to public notice.” So I just wanted to share that with the ccNSO.

ALEJANDRA REYNOSO

Thank you.

PATRICIO POBLETE

Okay. Becky, please?

UNIDENTIFIED FEMALE

We have a comment from the floor.

BECKY BURR

Thank you for raising that as AOB. I think as Tripti indicated, this was very complicated. We all have to respect the NomCom’s decision. But I think you're going to have a meeting with them. You have an annual meeting with them. And I know that some of your members have similar processes for seating Board members. To the extent that you have ideas and thoughts on ways to strengthen this process, the Board (and the community, I think) would be very interested in hearing them. It’s parts of ICANN that can be reviewed, thought about, improved and enhanced. So particularly where you have experience with the ICANN NomCom in terms of seating members on the ccNSO Council and experience with your own

NomComs, it would be very interesting to hear from the ccNSO on that, ccNSO members.

PATRICIO POBLETE

There is a comment from the floor, I think.

CHRIS DISSPAIN

Everyone, this is Chris Disspain. Thank you very much for letting me speak, Tripti. I feel your pain, and I really appreciate your statement. I want to try and be a bit positive about this if I can. And I've kind of sort of sewn a little piece together in respect to the reviews. If you think about the reviews, one of the things that the Review of Reviews is going to do is to look at how those structures like the NomCom, the SOs and the ACs get reviewed. So clearly there is a way eventually where these things can be reviewed. However, that's going to take quite a bit of time. There are a number of challenges, not least of which is, of course, that it's not actually a nominating committee. It's an appointing committee, which is a different thing. To take Becky's point, most nominating committees for boards nominate a slate. And then there is a committee of the Board that chooses from that slate. So this idea that we have that we should just have this different place that nominates people is quite challenging and unusual in the way that nominating committees normally operate. But I wanted to say one other thing, which is if you think about reviews for a

moment, those are supposed to be independent in as much as they are there. They are independently ... I say "independent." They can be done by the community, but they review independently within that review mechanism. But that doesn't mean that the community cannot write the guidelines for how the reviews happen. And in the same way, there is no reason why this community cannot write the guidelines for how a nominating committee is supposed to do its job. And we haven't. What we did was we created the Nominating Committee in 2003 out of thin air. And ever since then it has been writing its own rules, in essence. Now I know we've had a review relatively recently, and there's been changes made. But there is nothing wrong with this community saying we are going to gather and write guidelines for how the Nominating Committee shall do its job, which includes, Tripti, things like you've said, which is some form of waiting, some form of second interview, whatever or it might be, where you have an issue with someone who is in a leadership position. So I hope that's positive and helpful, because that is the intention I had when making the comment. Thank you.

PATRICIO POBLETE

Thanks, Chris. Okay, we're gonna move to the next item in our agenda, which is about Becky. Becky is ... Well, we all know the huge contributions that Becky has made in every possible way

to ICANN since way before there was an ICANN. And one of the areas to which she has contributed a lot is to the ccTLDs, to the ccNSO. She's the quintessential ccTLD-related Board member. Others have later joined those ranks. So it is very appropriate that we could end today's meeting with reflections that we, the ccNSO and us too, would like to hear from Becky about her long-time relationship with the ccNSO, ICANN and the broader community.

BECKY BURR

Thank you. And thank you for making me a ccNSO-related member of the Board. When I left the Board in 2016, admittedly I was surrounded by a chandelier of gin from around the world. So I'm not sure how coherent I was. But I think I said, this is a very sane community in a sea of chaos sometimes. It's always been a pleasure to walk into this room where people are at work, focused on what they need to get done, getting it done, focused on things that are going on in ICANN like finances. And you guys have taken the leadership in really teaching the community how to look at our budget every year, how to look at strategic planning, how to think about operating procedures. You also have, as Byron mentioned, a lot of senior people who have executive experience and know what making deadlines means and requires. And when I first started working with the ccNSO, you were really focused on

getting that done, and there was not messing with the rest of the mess unless you had to, other than the strategic plan and financial reviews and that kind of stuff. I think over time, the ccNSO has really taken on much more leadership in the community. Part of that is kind of natural because ccNSO managers are also have roles that are adjacent with gTLD operators and service providers and the like. And so there's been some crossbreeding there. But you've taken the lead in sort of maturing the organization. I think the ccNSO members were critical in the transition work, took real leadership there. You've been critical in the Review of Reviews. But I just really see you kind of stepping out more into the community and bringing your experience and your good sense and your practicality and the sort of commitment to getting things done with the least drama possible, bringing that into the community. That's incredibly helpful. You guys do policies that are very complicated and very hard, but they occur in a framework of being ultimately subject to the rule of law in the jurisdiction where you're established. And there's challenges, real challenges, in the policy development context in the GNSO, for example, where it's not possible to say, "Sorry, I don't have to talk to you about this. The jurisdiction I'm in, my government, makes that determination." We're about to do some policy development, I believe, on DNS abuse. It's not a subject that you have a lack of experience in dealing with. This

is something you all know about. You deal with it in different ways, but those variety of ways and the lessons learned can be really helpful. So I have been very happy to see you sort of step up and step out. And I really appreciate that and [that you] bring the sort of “get it done without drama” attitude to ICANN. That's just something that has to be built into our DNA in a way that it's not. With respect to the efficiency and effectiveness kinds of things that the SO and AC leadership talked about, there are some opportunities in these new PDPs coming down the road to really look at what works and what doesn't work. You have some experience on PDPs with what works and what doesn't work. I'm not going to hold ccNSO PDPs up as the most shining examples of short-term turnaround, but I think that may be a feature, not a bug, in the ccNSO context. So, I want to say I've really appreciated the increasing role, the increasing sort of cross-pollination, of the work of the ccNSO and the sensibility and the grown-up experience that you have bringing that to the community. So I think it would be very useful as part of these DNS abuse PDPs to have folks paying attention to that and lending your wisdom and experience in that. It's not just because I want the PDPs to be effective, but also because I think when we talk about how does ICANN in general demonstrate its effectiveness, being able to develop policy that can be implemented in a reasonable amount of time and consuming a reasonable amount of

resources, with support from the community that makes change is critical. So I think we're looking at things that are really critical. The Review of Reviews is another place. So please do that. Please continue to cross-pollinate this community. It's incredibly helpful. And thank you. Thank you for doing that. And thank you for allowing me to be part of this community through all this time. I'm gonna close with a joke, and I really hope you take this as a joke. But I was just downstairs in the EURALO session on effectiveness and legitimacy and all that kind of stuff. And I asked this question about "where do you see the ccNSO in the community?" and that kind of stuff. So I was thinking about this, and somebody who I will tell you sideways (it is) said, "Those CCs. They used to be just, 'Leave me alone. Go away. We're doing our thing. Don't bother us.' Now they're bossy." So take it for what it's worth. This person is a person who's a wonderful human, who's deeply committed to ICANN but can be a little cranky, so don't take it too seriously. But you're making your mark.

PATRICIO POBLETE

I told Becky that she must be getting used to these big rounds of applause. So well deserved. So with that, I think that we exhausted our agenda, and so I give it back to Tripti.

TRIPTI SINHA

Thank you, Patricio, and thank you, Alejandra and the ccNSO, for the good conversation. And I've ended each of these meetings with saying farewell to our three Board members. It's like I can't believe they're going. Three giants that are leaving us. So if we could also say thanks to Chris Chapman. Where's Maarten? Could you wave to us, Maarten? And of course, Becky. If we could just do a round of applause for them as well. Thank you, everyone. This meeting is adjourned.

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