## **Finance Presentation**



Becky Nash, VP Finance Xavier Calvez, SVP & CFO

ICANN 62 24 June 2018

#### **Presenters**



Xavier Calvez ICANN SVP & CFO



**Becky Nash** ICANN VP Finance

# **Agenda**

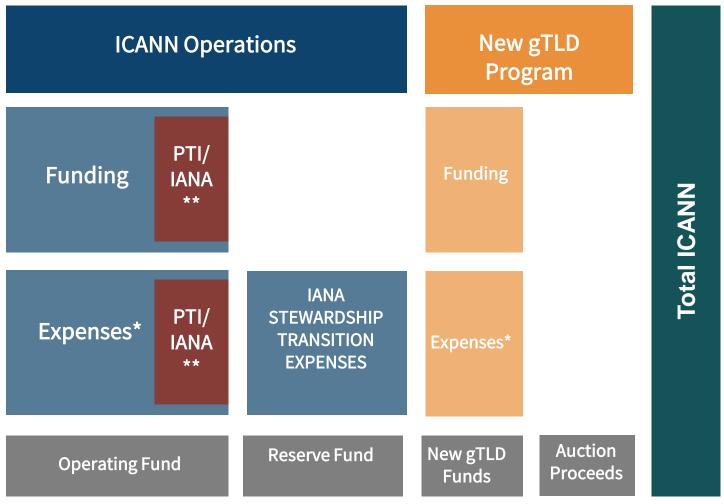




# 1. FY18 Financial Overview



#### **ICANN** Organization Reporting Structure FY18



<sup>\*</sup>Excludes depreciation and bad debt expenses

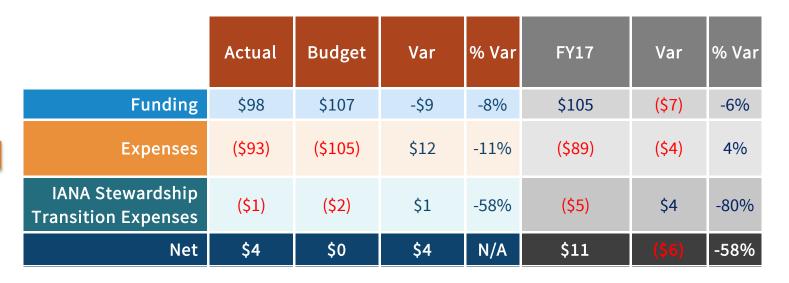


<sup>\*\*</sup>IANA Services includes ICANN's and PTI's IANA Expenses

## FY18 Year-to-date FY18 Q3 (Jul 17- Mar 18)

**ICANN OPERATIONS** 

#### Funding and Expenses below target.



Breakdown of Expenses	Actual	Budget	Var	% Var	FY17	Var	% Var
IANA Services	(\$5)	(\$7)	\$2	-29%	(\$6)	\$1	-18%
All Other	(\$88)	(\$97)	\$10	-10%	(\$83)	(\$5)	6%

Note: Expenses exclude bad debt and depreciation and include capital expenses.

#### FY18 Year-to-date (Jul 17 – Mar 18) Funding vs Budget & FY17

**ICANN OPERATIONS** 

# Funding below target due to lower registration volumes

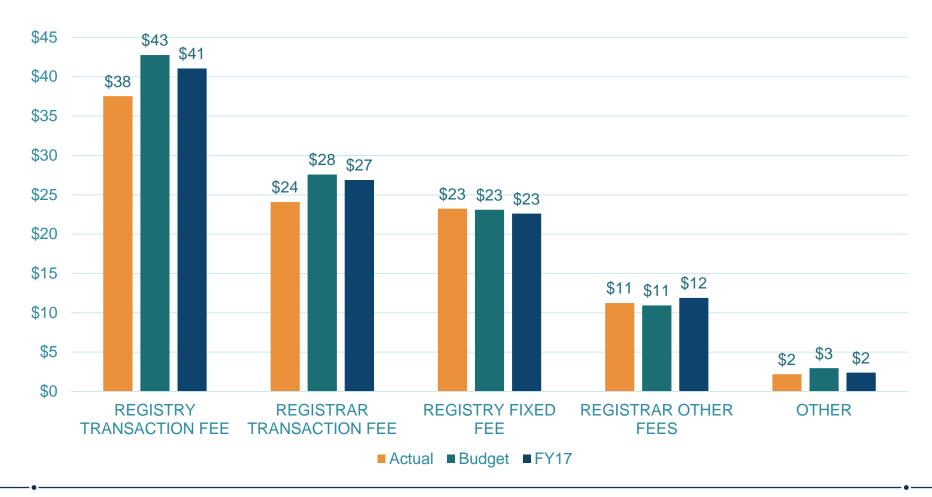
Actual: Budget:

\$ 98M \$ 107M

EV17

\$ 101N

FY17: \$ 105M

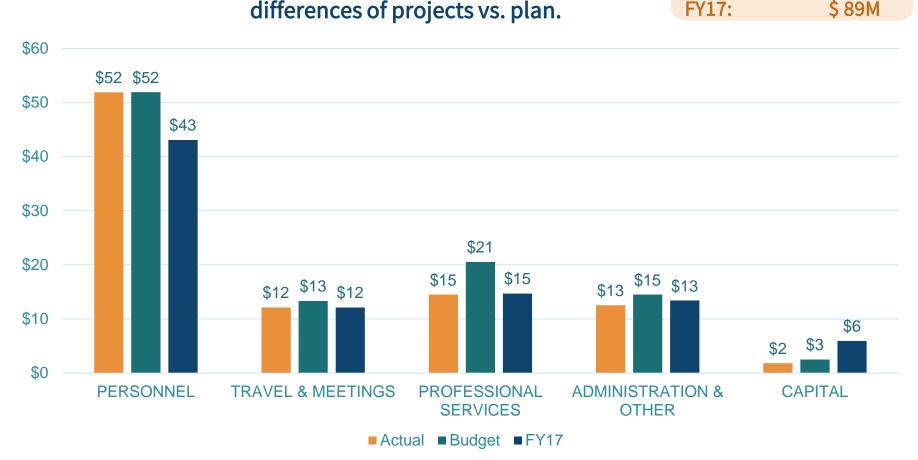




#### FY18 Year-to-date (Jul 17 – Mar 18) Operating & Capital Expenses

Lower professional services costs and timing

Actual: \$ 93M Budget: \$ 105M FY17: \$ 89M



Activities covered by the contingency have been reported in the expense categories above based on the nature of the expense. The Contingency budget year to date is \$1.9M.



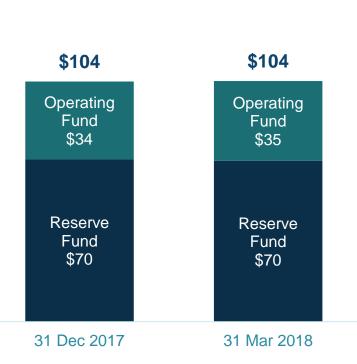
**ICANN OPERATIONS** 

#### Funds Under Management as of 31 March 2018

FUNDS UNDER MGMT.

**Total Funds:** \$461M ICANN Operations: \$105M

New gTLD Program-related: \$357M



**ICANN** Operations



New gTLD Program



#### FY18 Total ICANN Organization – FY18 Full Year Forecast

TOTAL ICANN ORG.

	ICANN Operations	IANA Stewardship Transition	Total ICANN Operations	New gTLD Program	Total ICANN Org.
	(A)	(B)	(A+B)	(C)	(A+B+C)
Funding	\$135	\$0	\$135	-\$7	\$128
Expenses*	(\$136)	(\$2)	(\$139)	(\$11)	(\$149)
Net	(\$2)	(\$2)	(\$4)	(\$17)	(\$21)
Funding from FY17 Savings (Approved by Board)	\$2	\$0	\$2	\$0	\$2
Net	\$0	(\$2)	(\$2)	(\$17)	(\$19)

Total ICANN Operations is the sum of ICANN Operations (A) and IANA Stewardship Transition (B). Total ICANN Organization is the sum of ICANN Operations (A), IANA Stewardship Transition (B), and New gTLD Program (C).

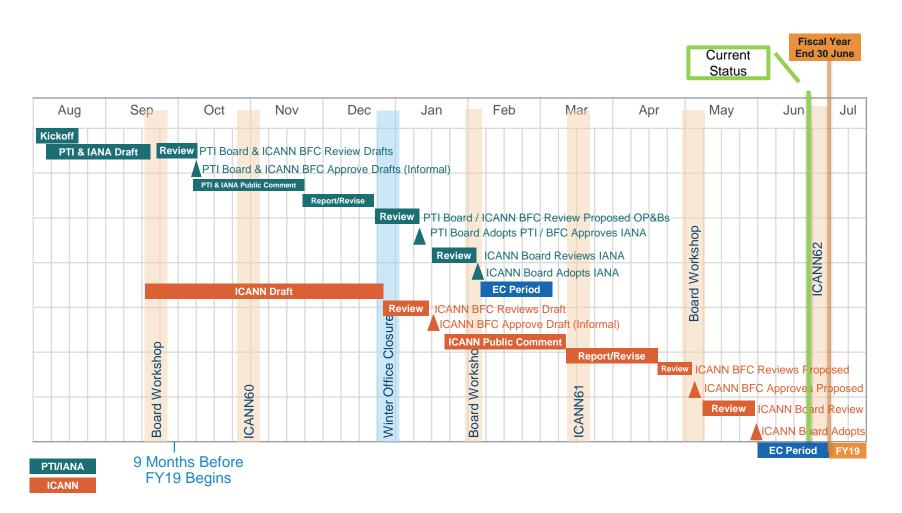


<sup>\*</sup>Expenses exclude bad debt, depreciation and refunds for withdrawn New gTLD applications which are included in the Funding line.

# 2. FY19 Operating Plan and Budget



#### **FY19 Planning Current Status**



- The ICANN Board adopted the FY19 Operating Plan and Budget on 30 May 2018
- Empowered Community period 21 days plus 7 days
- FY19 OP&B effective prior to beginning of Fiscal Year 2019



#### **FY19 Public Comments Summary**

Category	→ Number of Comments
Community Travel Support/Funding	36
Community Outreach/ Engagement/ Programs	22
ICANN org Headcount	19
Budget Development Process & Document Contents/Structure	16
ICANN Wiki	14
GDD Operations and gTLDs	14
Other - Financial Management	13
Funding	10
Policy Development	7
Reserve Fund	7
General	7
Strategic/Operating Priorities	6
CROP2	6
Contractual Compliance	3
IT Projects	1
Complaints Office	1
Funds Under Management	1
Language Services	1
Grand Total	184

- ICANN published the FY19 draft update to its Five-Year Operating Plan and budget documents on January 19<sup>th</sup>
- The Documents were supported by webinars with the community on January 25th and 26th, the start of the 49-day public comment period.
- Comments were received from 20 community groups and 19 individuals, with a total of 184 comments
- The staff report of Public Comments was published on 24 April 2018



## **Summary of Changes**

As a result of public comments received and new information on several projects there were updates on several key projects:

#### Key Changes

- Meeting Sponsorships reduction external sponsorships for ICANN meetings has decreased -\$300K
- Increase in rate of growth for Legacy TLD transactions \$700K
- Decrease in rate of growth for New gTLDs transactions \$1,700K
- Decrease in Registry Fixed Fees -\$600K
- Increase in Registrar Accreditation Fees \$1,700K
- Fellowship Program Travel Funding \$151K: increase from 30 to 45 seats per meeting, and allocate the fellows to the SO/ACs for direct support during ICANN meetings.
- Community Regional Outreach Program \$50K: reinstate for travel support to ICANN-sponsored meetings (excludes sponsoring travel to non- ICANN meetings)



## **Summary of Changes (continued)**

- ICANN Wiki \$66K: fund 2/3 of historical contribution in FY19, with progressive elimination of support over next 2 years.
- The funding of reviews has been reduced by \$800K, and a portion of the Contingency has been reserved for additional funding of reviews, should it be necessary.
- Subsequent procedures recommendations language has been revised to reflect that when the policy recommendations are finalized, the Board will consider the recommendations and how to fund the implementation.



# **Impact of Changes**

In millions USD	Draft	Changes	Proposed for Adoption
Funding	138.0	(0.3)	137.7
Expenses (excl. Contingency)	133.5	(1.0)	132.5
As a result of public comments		0.3	
Reviews		(0.8)	
Other Changes and Corrections		(0.5)	
Contingency	4.5	0.8	5.2
Allocated to Reviews		0.8	
General		(0.0)	
Net	0	0	0



## FY19 SO/AC Additional Budget Requests

- The Final Proposed FY19 Budget includes \$300K for SO/AC Additional Budget Requests recommended for approval.
  - A total of 55 Requests were submitted by 16 different organizations and evaluated by ICANN org
  - The ABR assessment process focused on facilitating effective and sustainable community work using guiding principles
    - For travel related requests, a primary consideration was to prioritize events that are intended to take place at an ICANN Public Meeting or other ICANN-organized meeting (e.g. the GDD Summit);
  - 17 requests are recommended for approval for a total of \$300K which is the budgeted amount.
- In Document #2, FY19 Total ICANN Budget, the approved requests have been published. The final SO/AC ABR report has been published to the Finance wiki.



## **ICANN** Operations FY19 Budget Overview

	Adopte	ed FY19 B	udget	FY	18 Foreca	ast	Increase/	(Decrease	e) vs. FY18 For	ecast
in Millions, USD	ICANN Operations	IANA - PTI	Total ICANN Operations	ICANN Operations	IANA - PTI	Total ICANN Operations	ICANN Operations	IANA - PTI	Total ICANN Operations	%
Funding	\$137.7	\$0.0	\$137.7	\$134.5	\$0.0	\$134.5	\$3.2	\$0.0	\$3.2	2.4%
Personnel	70.6	6.0	76.6	63.0	5.8	68.7	7.6	0.3	7.9	11%
Travel & Meetings	15.2	0.7	15.9	15.2	0.6	15.8	0.0	0.1	0.1	1%
Professional Svcs.	20.2	1.5	21.7	25.4	1.4	26.9	(5.2)	0.1	(5.1)	-19%
Administration (1) & Capital	16.4	1.9	18.3	20.2	1.8	21.9	(3.7)	0.1	(3.6)	-16%
Contingency (2)	4.8	0.5	5.2	2.7	0.5	3.2	2.0	(0.0)	2.0	64%
Cash Expenses	\$127.2	\$10.6	\$137.7	\$126.5	\$10.0	\$136.5	\$0.7	\$0.5	\$1.2	0.9%
Increase/ (Decrease) to Net Assets	\$10.6	(\$10.6)	\$0.0	\$8.0	(\$10.0)	(\$2.0)	\$2.5	(\$0.5)	\$2.0	n/a
Funding from FY17 Savings (Approved by Board)						\$2.0			(\$2.0)	-100%
Increase/ (Decrease) to Net Assets	\$10.6	(\$10.6)	\$0.0	\$8.0	(\$10.0)	(\$0.0)	\$2.5	(\$0.5)	\$0.0	n/a
End of Period Headcount	401	23	424	393	23	416	8	0	8	2%

<sup>(1)</sup> ICANN Operations cash expenses excludes Depreciation and Bad Debt.



<sup>(2)</sup> The FY19 contingency expense represents an amount of budgeted expenses unallocated to specific activities or departments. FY18 activities covered by the contingency have been reported in the expense categories above based on the nature of the expense.

# 3. ICANN Reserve Fund Replenishment Strategy



## Reserve Fund Discussions Background

- ICANN Reserve Fund created in 2007, funding through operational surpluses.
  - Target 12 months of operating expenses.
  - In 2014: Reserve Fund = 11 months of Operating Expenses.
  - Starting in 2014: withdrawals to fund IANA Stewardship Transition. Total \$36 million over 4 years.
- ICANN's size and risk profile evolved since creation of Reserve Fund:
  - Board Working Group to reassess Reserve Fund
  - Public comment on rationale and target level end of 2017
  - Target level confirmed at a minimum of 12 months of Operating Expenses
- 2nd Public Comment Process held from 6 Mar 2018 to 25 Apr 2018



## **Guiding principles**

- 1. Appropriate replenishment period: 5 years.
- Contribution from ICANN Org not compromising delivering its mission.
- 3. Avoid burden on contracted parties and by default registrants.
- 4. Take into account existing public comments

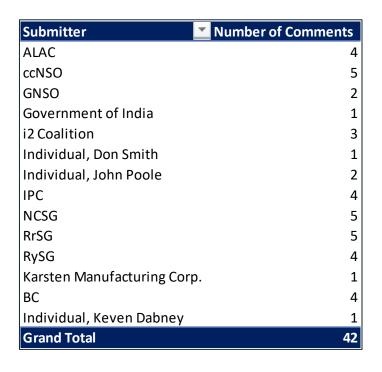


#### **Reserve Fund Replenishment**

- - Amount of Reserve Fund as of 31/12/2017 (most recently published): US\$70m
  - Shortfall: US\$68m
- Strategy suggested: replenishment period 5 years (principle #1)
  - Over 5 years, ICANN Org operational savings US\$15m (principle #2)
  - Auction Proceeds: US\$36m, for IANA Stewardship Transition expenses
  - Remainder shortfall of US\$17m (68 less 15 less 36):
    - Contribution from leftover funds from the new gTLD program, if any
    - Additional contribution from ICANN org.
    - Additional contribution from the Auction Proceeds.



#### Overview of the comments received



Category	Number of Comments
Auction Proceeds/Leftover gTLD Funds	10
General	5
Investment Returns	2
Level of ICANN contribution / Operational Savings	s 11
Additional Funds from contracted parties	8
Replenishment Strategy	6
Grand Total	42



## **Replenishment Strategy - Responses**

	Less	ICANN Proposal	More
ICANN Contribution		ALAC GNSO ccNSO GOI <b>\$15M</b>	i2Coalition RySG BC NCSG Individuals IPC RrSG <b>\$25M \$68M</b>
Auction Proceeds	i2Coalition RrSG NCSG RySG <b>Disagree</b> <b>to use</b>	BC <sup>1</sup> IPC <sup>1</sup> <b>\$36M</b>	ALAC ccNSO <sup>2</sup> <b>25% of AP \$68M</b>
New gTLD leftover	RySG <b>Disagree</b> to use	BC ccNSO <b>\$17M</b>	IPC <b>\$43M</b>
Fees Increase		RySG ccNSO RrSG IPC i2Coalition NCSG GNSO \$0M	ALAC <b>\$0.02 / domain name</b>

All but the BC, ccNSO, IPC and ALAC believe remaining shortfall of \$17M should come from ICANN contribution



<sup>&</sup>lt;sup>1</sup> The BC and IPC believe it is possible to use Auction Proceeds but should wait for the CCWG final report

<sup>&</sup>lt;sup>2</sup> The ccNSO recommends immediate full replenishment from Auction Proceeds, with \$15M ICANN contribution reimbursed to Auction Proceeds fund over 5 years

#### **CCNSO SOPC comments**

See comments submitted



## **Next Steps**

- Review public comments on the suggested strategy of replenishment with the ICANN Board
- Board decision, after ICANN62, to allow for community discussions at ICANN 62



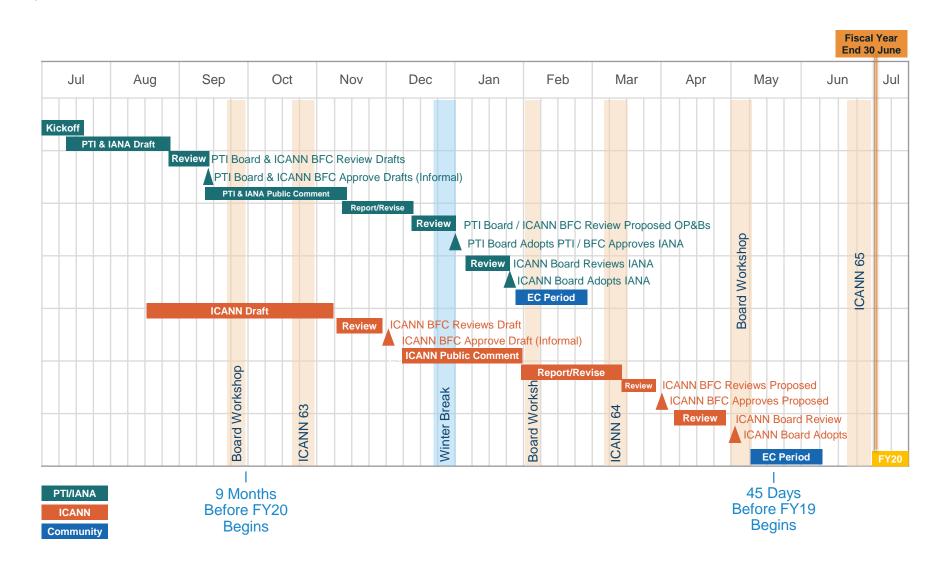
# Q&A



# **Appendix**



#### **FY20 Planning Proposed Draft Timeline**





## **FY20 Planning Proposed Draft Timeline – Key Dates**

Step	Dates	Note
PTI & IANA OP&B DRAFT Submitted to PTI Board & ICANN BFC	27 Aug 2018	At Least 9 Months Before Next Fiscal Year (Per Bylaws)
PTI & IANA Public Comment	12 Sep – 02 Nov 2018	45 Days (52 Days Minus 7 Days ICANN Meeting)
PTI Adopted	7 Dec 2018	Before ICANN Public Comment Begins (Input to ICANN OP&B Per Bylaws)
ICANN Public Comment	19 Nov 2018 – 10 Jan 2019	53 Days (8 weeks)
Staff Report to Public Comment Published	01 Mar 2019	Staff Report Published
ICANN Proposed OP&B Submitted to ICANN Board	05 Apr 2019	At Least 45 Days Before Next Fiscal Year (Per Bylaws)
ICANN Board to Consider Adoption	19 Apr 2019	Target to have adoption before the beginning of the next fiscal year and to allow for EC Review Period



## **Engage with ICANN**



#### **Thank You and Questions**

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